

Budget Broadcast with the University Budget Office

March 2026

Agenda



- FY27 Budget Timeline
- Spring Enrollment Recap
- External Developments
- State Funding
- FY26 Q1 Review
- Announcements

FY27 Budget Timeline

University of North Texas

Fiscal Year 2027 Budget Timeline - **DRAFT**



Date	Responsible Party	Action
Fri, Jan 23, 2026	Campus Users	Deadline for permanent ABA's to be approved and in the Budget Office queue. (These transactions will affect the FY26 budget used in base budget calculation)
Mon - Fri, Jan 26-30, 2026	University Budget Office	UBO processes permanent ABA's
Mon - Fri, Feb 2-6, 2026	University Budget Office	Calculation of college budgets using new methodology. LTM (last twelve month) or flat revenue estimates for tuition (central and differential) and fees (instructional and mandatory) adjusted if needed
Mon - Fri, Feb 9 - 13, 2026	University Budget Office	Communication of calculated college budgets, per new budget model, to Provost Office/ Colleges
Mon, Feb 16 - Fri, Mar 27, 2026	Campus Users	Review calculated budgets/ fill out 5 year forecast & strategy templates
Tues, Mar 17 - Wed, Mar 25	Colleges & VP Areas	Strategy meetings: to convey actions to further strategic goals/ suggest actions to University Budget Council via 5 year forecast & strategy templates
Mon, Mar 30, 2026	Campus Users	5 year forecast & strategy templates due to Budget Office
Mon, Mar 30 - Fri, May 29, 2026	University Budget Office	UBO balancing of funds and transfers, finalize revenue assumptions, validate campus inputs, prepare of narratives and slides. (Opportunity for centrally-directed enrollment-driven changes)
Mon, Jun 1 - Fri, Jun 19, 2026	University Budget Office	Report finalization, quarterly allocations
TBD (mid June)	University Budget Office/ System Admin	System close of Axiom. UNT System's Budget Office prepares analysis and compiles component unit budgets into the UNTS Consolidated FY27 Budget and prepares budget presentations.
Late June	University Budget Office	Draft budget distributed to Cabinet, direct reports/ AVPs
TBD (July, week 1)	University Budget Office	Narrative due to System
TBD (August, week 1)	System Admin	UNT System's office posts FY27 budget - in Board book, prior to Board of Regents meeting
Thurs, Aug 13, 2026	Board of Regents	UNT System Board of Regents meeting to review submitted budget
Wed, Aug 19, 2026	University Budget Office	BOR approved budget posted to UBO website, campus notification sent in 'UNT Today'
Tue, Sep 1, 2026	Campus Users	Submit budget transfers to filter down increases/ decreases

Spring Enrollment Recap

Spring 2026 Enrollment Recap



	<u>Spring 2025</u>	<u>Spring 2026</u> <u>(unofficial)</u>	<u>Variance</u>	<u>% Variance</u>
Overall	43,331	40,972	(2,359)	-5.4%
UG	31,859	32,030	171	0.5%
Grad	11,472	8,942	(2,530)	-22.1%
Freshman	5,428	5,009	(419)	-7.7%
Sophomores	6,929	6,797	(132)	-1.9%
Juniors	8,641	8,925	284	3.3%
Seniors	10,861	11,299	438	4.0%
Total UG	31,859	32,030	171	0.5%
Masters	8,952	6,468	(2,484)	-27.7%
Doctoral	1,907	1,861	(46)	-2.4%
All other Grad	613	613	-	0.0%
Total Grad	11,472	8,942	(2,530)	-22.1%
insights pull, 3/17/26				

	Certified Fall 2022	Certified Fall 2023	Certified Fall 2024	Preliminary Fall 2025	2022-25 Change	2022-25 % Change	2023-25 Change	2023-25 % Change	2024-25 Change	2024-25 % Change
Texas Public Universities										
Angelo State University	10,244	10,885	11,211	11,153	909	8.87	268	2.46	-58	-0.52
East Texas A&M University	10,754	11,500	12,735	13,565	2,811	26.14	2,065	17.96	830	6.52
Lamar University	16,218	16,919	17,264	16,793	575	3.55	(126)	-0.74	-471	-2.73
Midwestern State University	5,422	5,172	4,880	5,097	(325)	-5.99	(75)	-1.45	217	4.45
Prairie View A&M University	8,998	9,415	9,821	10,295	1,297	14.41	880	9.35	474	4.83
Sam Houston State University	20,996	20,761	20,336	20,454	(542)	-2.58	(307)	-1.48	118	0.58
Stephen F. Austin State University	11,232	10,781	10,472	11,174	(58)	-0.52	393	3.65	702	6.70
Sul Ross State University	1,353	1,449	1,872	1,762	409	30.23	313	21.60	-110	-5.88
Sul Ross State University Rio Grande College	718	642	646	569	(149)	-20.75	(73)	-11.37	-77	-11.92
Tarleton State University	14,093	14,513	17,256	20,939	6,846	48.58	6,426	44.28	3,683	21.34
Texas A&M International University	8,193	8,256	8,718	9,073	880	10.74	817	9.90	355	4.07
Texas A&M University	67,165	69,517	70,666	72,289	5,124	7.63	2,772	3.99	1,623	2.30
Texas A&M University at Galveston	2,232	2,151	2,138	2,193	(39)	-1.75	42	1.95	55	2.57
Texas A&M University-Central Texas	2,194	2,251	2,401	2,516	322	14.68	265	11.77	115	4.79
Texas A&M University-Corpus Christi	10,778	10,855	11,266	11,398	620	5.75	543	5.00	132	1.17
Texas A&M University-Kingsville	6,070	6,553	6,862	6,876	806	13.28	323	4.93	14	0.20
Texas A&M University-San Antonio	7,223	7,511	7,912	7,757	534	7.39	246	3.28	-155	-1.96
Texas A&M University-Texarkana	2,073	2,056	2,361	2,608	535	25.81	552	26.85	247	10.46
Texas A&M Universit-Victoria	4,062	3,784	3,586	3,256	(806)	-19.84	(528)	-13.95	-330	-9.20
Texas Southern University	8,632	8,469	8,704	9,071	439	5.09	602	7.11	367	4.22
Texas State University	38,171	38,723	40,487	44,250	6,079	15.93	5,527	14.27	3,763	9.29
Texas Tech University	39,743	40,092	40,060	41,198	1,455	3.66	1,106	2.76	1,138	2.84
Texas Woman's University	15,443	15,180	14,895	15,010	(433)	-2.80	(170)	-1.12	115	0.77
The University of Texas Permian Basin	5,250	5,283	4,963	5,615	365	6.95	332	6.28	652	13.14
The University of Texas at Arlington	40,942	41,376	41,613	42,709	1,767	4.32	1,333	3.22	1,096	2.63
The University of Texas at Austin	52,189	52,883	53,665	54,797	2,608	5.00	1,914	3.62	1,132	2.11
The University of Texas at Dallas	31,570	30,885	29,886	30,131	(1,439)	-4.56	(754)	-2.44	245	0.82
The University of Texas at El Paso	23,880	24,351	25,039	26,297	2,417	10.12	1,946	7.99	1,258	5.02
The University of Texas Rio Grande Valley	31,317	31,577	33,578	34,807	3,490	11.14	3,230	10.23	1,229	3.66
The University of Texas at San Antonio	33,557	34,864	35,770	38,223	4,666	13.90	3,359	9.63	2,453	6.86
The University of Texas at Tyler	8,968	9,442	10,089	11,050	2,082	23.22	1,608	17.03	961	9.53
University of Houston	46,580	46,505	47,774	47,767	1,187	2.55	1,262	2.71	-7	-0.01
University of Houston-Clear Lake	8,562	8,210	8,137	7,985	(577)	-6.74	(225)	-2.74	-152	-1.87
University of Houston-Downtown	14,208	14,105	13,730	13,561	(647)	-4.55	(544)	-3.86	-169	-1.23
University of North Texas	44,349	46,724	46,180	43,568	(781)	-1.76	(3,156)	-6.75	-2,612	-5.66
University of North Texas at Dallas	3,701	3,798	3,774	3,592	(109)	-2.95	(206)	-5.42	-182	-4.82
West Texas A&M University	9,242	9,029	9,037	9,271	29	0.31	242	2.68	234	2.59
TOTALS	666,322	676,467	689,784	708,669	42,347	6.36	32,202	4.76	18,885	2.74



Competitive Landscape

Fall 2025 Enrollments

<https://reportcenter.highered.texas.gov/texashigheredenrollments-2025>

External Developments

THE 2028 GLOBAL INTELLIGENCE CRISIS

A Thought Exercise in Financial History, from the Future



CITRINI AND ALAP SHAH

FEB 22, 2026

<https://www.citriniresearch.com/p/2028gic>

Something Big Is Happening

By Matt Shumer • Feb 9, 2026

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The company that sold workflow automation was being disrupted by better workflow automation, and its response was to cut headcount and use the savings to fund the very technology disrupting it.

What else were they supposed to do? *Sit still and die slower?* ***The companies most threatened by AI became AI's most aggressive adopters.***

This sounds obvious in hindsight, but it really wasn't at the time (at least to me). The historical disruption model said incumbents resist new technology, they lose share to nimble entrants and die slowly. That's what happened to Kodak, to Blockbuster, to BlackBerry. What happened in 2026 was different; the incumbents didn't resist because they couldn't afford to.

With stocks down 40-60% and boards demanding answers, the AI-threatened companies did the only thing they could. Cut headcount, redeploy the savings into AI tools, use those tools to maintain output with lower costs.

Each company's individual response was rational. The collective result was catastrophic. Every dollar saved on headcount flowed into AI capability that made the next round of job cuts possible.

What this means for your job

I'm going to be direct with you because I think you deserve honesty more than comfort.

Dario Amodei, who is probably the most safety-focused CEO in the AI industry, has publicly predicted that AI will eliminate 50% of entry-level white-collar jobs within one to five years. And many people in the industry think he's being conservative. Given what the latest models can do, the *capability* for massive disruption could be here by the end of this year. It'll take some time to ripple through the economy, but the underlying ability is arriving now.

This is different from every previous wave of automation, and I need you to understand why. AI isn't replacing one specific skill. It's a general substitute for cognitive work. It gets better at everything simultaneously. When factories automated, a displaced worker could retrain as an office worker. When the internet disrupted retail, workers moved into logistics or services. But AI doesn't leave a convenient gap to move into. Whatever you retrain for, it's improving at that too.



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KPMG demanded a discount from its auditor for AI cost savings

Stephen Foley



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Feb 10, 2026 - 12.18pm

THE REVIEW | FORUM

Higher Ed Is at a Turning Point. What's Next?

AI, enrollment, finances, politics, and the turbulent road ahead.



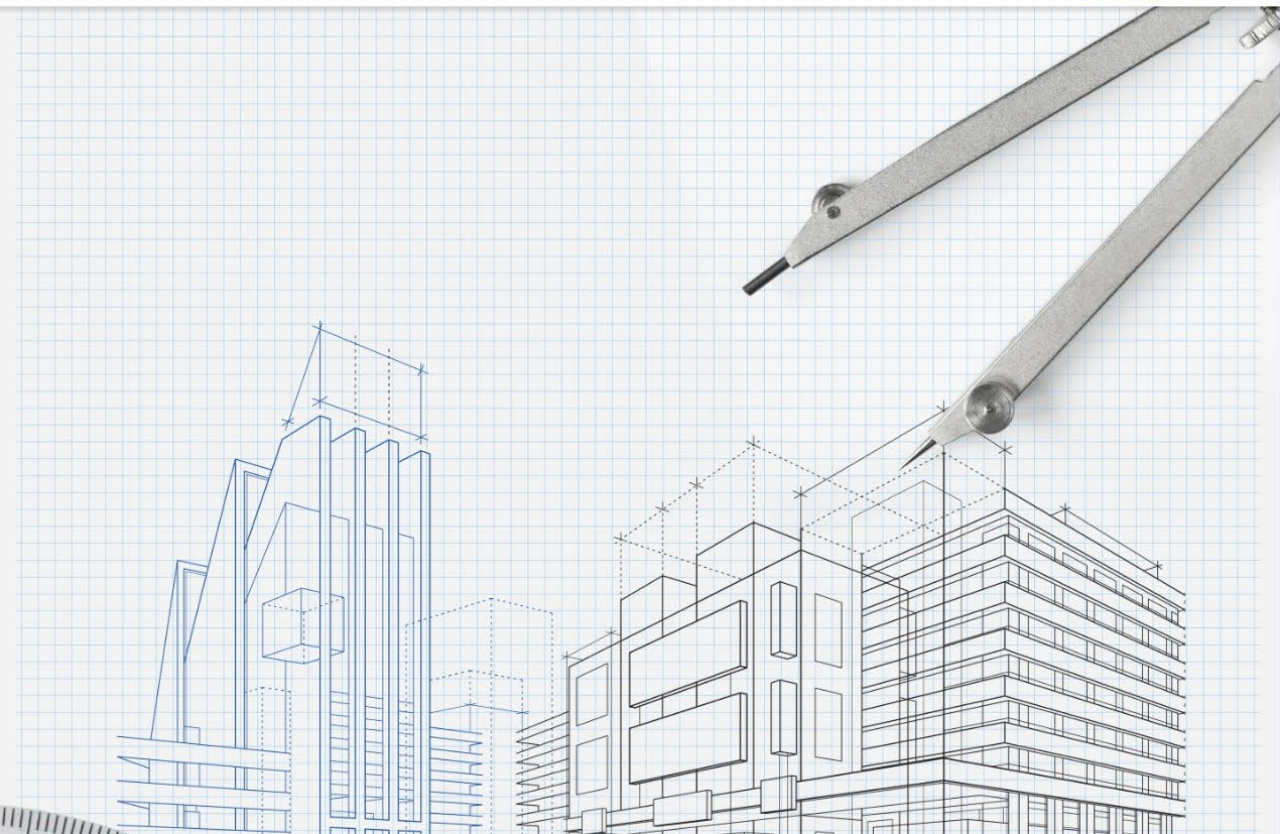
<https://www.chronicle.com/article/higher-ed-is-at-a-turning-point-11-scholars-predict-whats-next>



Colleges Face Widespread Closures. So Why Are They Still Resisting Change?

Transformation is no longer optional.

<https://www.chronicle.com/article/colleges-face-widespread-closures-so-why-are-they-still-resisting-change>



What the University of the Future Will Look Like

The current model is broken. Here are seven substitutes.

<https://www.chronicle.com/article/the-end-of-higher-eds-status-quo>

State Funding

Memorandum

To: Deputy Director Nora Velasco, Legislative Budget Board

From: Wynn Rosser, PhD *WR*
Commissioner of Higher Education

Date: February 4, 2026

Subject: Fiscal Year 2026 Texas University Fund Eligibility



FY26 TUF

Entry into TUF or qualification for Level 1 Base Funding from PEER requires attaining certain metrics and receiving an appropriation from the legislature to ensure stable funding for currently eligible institutions. Based on the data for FYs 2023, 2024, and 2025, and because the 89th Legislature appropriated funding to accommodate up to two universities achieving metrics to enter TUF or move up in TUF PEER Base Level, **the University of North Texas is now eligible to move from TUF PEER Base Level 2 to PEER Base Level 1 funding.**

<https://reportcenter.highered.texas.gov/correspondence/commissioner-correspondence/fiscal-year-2026-texas-university-fund-eligibility-memo/>

State (THECB) Research Metric Measurements



Institutions by Research Funding	Federal & Private Research Expenditures				3-Yr Avg	Research Doctoral Degrees			3-Yr Avg
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Texas Research University Fund	2023	2024	2025	Average	2023	2024	2025	Average
The University of Texas at Austin (A+H)	\$762,515,443	\$865,822,423	\$998,085,257	\$875,474,374	841	860	829	843
Texas A&M University (includes TAMU and Agencies)	\$600,102,369	\$619,539,315	\$573,868,131	\$597,836,605	748	745	768	754
	1,362,617,812	1,485,361,738	1,571,953,388	1,473,310,979	1,589	1,605	1,597	1,597

Texas University Fund (TUF)	2023	2024	2025	Average	2023	2024	2025	Average
University of Houston (A+H)	\$109,909,986	\$109,893,056	\$149,571,750	\$123,124,931	388	352	348	363
University of North Texas	\$36,950,546	\$49,258,229	\$55,455,900	\$47,221,558	291	284	286	287
Texas Tech University	\$88,967,800	\$90,387,550	\$103,082,866	\$94,146,072	424	415	417	419
Texas State University	\$52,937,549	\$55,698,832	\$57,541,780	\$55,392,720	56	76	90	74
	288,765,881	305,237,667	365,652,296	319,885,281	1,159	1,127	1,141	1,143

National Research Support Fund	2023	2024	2025	Average	2023	2024	2025	Average
The University of Texas at Arlington	\$63,894,073	\$71,124,866	\$74,143,015	\$69,720,651	169	165	216	183
The University of Texas at Dallas	\$93,979,418	\$111,163,608	\$124,060,131	\$109,734,386	238	236	297	257
The University of Texas at El Paso	\$83,840,871	\$90,213,425	\$86,001,421	\$86,685,239	132	122	124	126
The University of Texas at San Antonio	\$67,788,601	\$71,800,709	\$77,348,408	\$72,312,573	140	127	141	136
The University of Texas Rio Grande Valley (A+H)	\$35,349,672	\$37,208,991	\$28,528,993	\$33,695,885	45	68	56	56
	344,852,635	381,511,599	390,081,968	372,148,734	724	718	834	758

<https://view.officeapps.live.com/op/view.aspx?src=https%3A%2F%2Freportcenter.highered.texas.gov%2Freports%2Ffiscal%2Fresearch-data-for-general-academic-institutions%2F&wdOrigin=BROWSELINK>

FY26 Quarter 1 Review

Quarter 1 Report				
		FY26 Budget	FY26 Q1 Actuals	FY26 Forecast
Revenue				
Net Tuition and Fees		411,786,775	156,451,300	370,608,097
Sales of Goods and Services		120,800,139	44,990,245	124,456,166
Grants and Contracts		175,930,713	31,046,551	194,971,330
State Appropriations		164,171,539	139,012,605	164,171,539
All Other Revenue		93,566,579	73,731,485	97,298,901
Total Revenue		966,255,745	445,232,186	951,506,033
Expense				
Personnel Costs		540,317,534	140,446,801	537,890,093
Maintenance and Operation Costs		195,120,805	50,242,412	176,114,789
Scholarships and Financial Aid		133,334,740	10,816,736	140,334,740
All Other Expenses		41,317,856	2,482,024	29,417,856
Total Expense		910,090,936	203,987,972	883,757,479
Transfer				
Debt		44,187,132	14,729,044	44,187,132
System Shared Services		40,933,136	9,910,132	40,933,136
State, Legislative & Other Transfers		2,242,335	26,160,071	28,942,335
Total Transfer		87,362,603	50,799,247	114,062,603
Estimated Budgeted Impact on Fund Balances		(31,197,794)	190,444,966	(46,314,049)

Announcements & Reminders

Announcements & Reminders



Budget Broadcast: 4pm

Wednesday, April 15, Curry Hall 204

Thursday, May 21 – Location TBD

Thursday, June 25 – Location TBD

University Budget Open Lab: SSB 105 10-12pm

Thursday, April 9th

Tuesday, May 19th

Thursday, June 18th



Announcements & Reminders



Payroll Training (UBO): Hosted via Zoom

Thursday, April 23rd, 10am

Tuesday, May 26th, 2pm

Tuesday, June 23rd, 10am

Budget Basics, PowerBi Reports, and ABA

Training: *available on demand in Bridge*



Questions?